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To: "Dr. Baruch Fischhoff - Chair, National Academy Committee on Improving Intelligence" <baruch@cmu.edu>, "Dr. Anne-Marie Slaughter - Director, Policy Planning Staff via Ms. Marisa S. McAuliffe" <mcauliffems@state.gov>

From: Lloyd Etheredge <lloyd.etheredge@policyscience.net>

Subject: 218. Red Team: Maximum Velocity Elimination of War

Dear Dr. Fischhoff and Colleagues:

Social scientists (and practitioners) know a great deal about the causes of war. A Red Team should be convened to evaluate our capacities to eliminate war as a goal to be achieved, at President Obama's direction, with maximum velocity.

Does the DNI have the data systems, know the causal equations and coefficients, and the budget requirements? And does the DNI know how fast, and with what coordination, the Executive branch agencies are moving and with what initiatives involving other countries, NGOs, and others?

Until the \$80 billion/year DNI system has the intelligence community's knowledge codified, with this degree of rigor, strategy plan, and desktop management reporting system for the President, General Clapper has more work to do. <1>

The USIP and G-20 (Embodied) Theories

The review should include a high-level audit of the plans and velocity of the US Institute of Peace (www.usip.org). It has a handsome new building on the Mall in Washington and strong leadership. And it - properly - is independent of the DNI system. However I doubt that it has, yet, the global strategic plans and resources that it needs for maximum-velocity effectiveness of its roles.<2> Similarly, the US government probably does not have a strategic plan that includes upgrading the training for professional diplomacy,

cooperation, problem-solving, and prevention across the G-20 system or for upgrading the academic research capabilities across the G-20 system.

We may be able - especially if today's youth generation is enrolled - to eliminate interstate war by the end of President Obama's second term.

- It might be appropriate to frame this Red Team/National Academy project as a rigorous follow up project, a Report on the elimination of war goal to mark the 15th anniversary of the (1997) Report of the Carnegie (Hamburg) Commission on the Prevention of Violent Conflict. The Commission concluded that "mass violence is not inevitable." The Report can be upgraded along several dimensions (e.g., management information systems; effective and imaginative use of new global communications/ education technology) as part of the Red Team review. <3>

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<1> Conceptually, the measurements should move beyond estimated probabilities that groups will begin to kill each other: Spinoza suggested that "Peace is not an absence of war, it is a virtue, a state of mind, a disposition for benevolence, confidence, justice."

We also can recognize an set of causal equations in which third-party diplomacy, contact networks, and the support for a region's own growth of professional diplomacy and cooperative institutions are part of the mix.

<2> For example, it could have a strategic plan to introduce and build peace and conflict resolution curriculum, with online resources, in K-12 public education on a global scale.

USIP also lacks - as does the DNI system and the academic world - the new generation of content analysis and other tools to forecast the internal breakdowns of states and civil violence that are likely to increase in many poorer countries as a result of the worst period of global economic hardship since the Depression and very slow recoveries of employ-

ment, especially for youth. Options are possible - for example, the rapid development of a CCC program - but the DNI system has to link the red flags to specific cases and policy options for the President.

I fear that a Red Team will discover that too many dots are not connected.

<3> Dr. Hamburg is a former President of the National Academy of Sciences, Institute of Medicine and AAAS.

Dr. Lloyd S. Etheredge - Director, Government Learning Project
Policy Sciences Center

URL: www.policyscience.net

301-365-5241 (v); lloyd.etheredge@policyscience.net (email)

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