

Date: Fri, 18 Dec 2009 13:40:39 -0500

To: "Dr. Baruch Fischhoff - Chair, National Academy of Sciences Study on Social & Behavioral Science and Improving Intelligence for National Security" <baruch@cmu.edu>

From: Lloyd Etheredge <lloyd.etheredge@policyscience.net>

**Subject: Quiet Power: Constructive influence & the Trilateral
Commission's list: www.trilateral.org**

Dear Dr. Fischhoff and Colleagues:

The world's influence/power processes are moving beyond the nation-state as the unit of analysis.

Re models of international power: An alternative to the Forbes list - and probably more useful as a focused list of constructive leadership for international issues - is the Trilateral Commission lists. Yes, it still exists - and as it has lowered its profile it actually has expanded and developed much stronger regional elements.

The Website is www.trilateral.org. The current North American Chairman is Joseph Nye at Harvard, who used to direct the National Intelligence Council.

[Correction: A membership list is not available on the Website but it can be requested online.]

I would not recommend a formal & published US government list of the world's most constructive/influential private citizens (although it could be part of the database used for the World Social Capital Report).

However, if Admiral Blair is thinking about global power and influence, this kind of database [with expansions] does need to one of the analysis tools used by the National Intelligence Council/DNI

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